| Verification | Originator | Approved | Issued |
|--------------|------------|------------|------------|
| Initials | ST | ST | ST |
| Date | 8/29/2014 | 12/10/2014 | 12/15/2014 |

Title: COFL-FF-ED-4.3.3-4 Objectives, Targets, and Programs Action Plan – Fuel Use Reduction

Document Name: Fuel use reduction

Start Date: February 27, 2014

Date Fully Completed: December 2020

Facility Affected: Citywide

Related Significant Aspect or Legal and Other Requirement: Fuel consumption

| 1.0 | Person Responsible for Overall Action Plan: Program Manager | | |
|-----|--|--|--|
| 2.0 | Goal Statement: Reduce fuel consumption and maximize efficiencies in City vehicles and equipment. | | |
| 3.0 | Objective: 1. Achieve a 20% fuel reduction by 2020. | | |
| 4.0 | Measurable Target and completion date: 1. Perform driver energy conservation awareness training program (Defensive Driving/Smith System Training) commencing June 2015. 2. Commence GPS technology implementation by January 2015. | | |
| | 3. Perform utilization study by October 1, 2014. | | |

| | 4. | Conduct a baseline idle study by April 1, 2014. |
|-----|---------|--|
| | Strateg | y: |
| | 1. | Develop a conservation plan that will reduce fuel consumption. |
| 5.0 | 2. | Define baseline fuel consumption on a monthly basis; analyze fuel use projections with actual "before & after" consumption data upon project completions to determine change/progress towards objective. |
| | 3. | Replace vehicles and equipment with hybrid and lower CO ₂ emitting vehicles |

Program Plan

| | Task Responsible Individual | | Implementation Schedule | Date Task Completed | Comments | |
|----------|--|-----------------|-------------------------|------------------------|-----------|--|
| Target 1 | Target 1: Enforce City Idling policy. | | | | | |
| 1. | Establish a driver energy conservation awareness training program (Defensive Driving/Smith System Training). | Program Manager | 12/1/14 - 11/30/15 | 1/30/15 | Completed | |
| 2. | Train staff to track/monitor idle reports and develop quarterly reports. | Program Manager | 3/1/14 - 9/1/14 | 9/1/14 | Completed | |
| 3. | Conduct baseline idle study | Program Manager | 3/1/14 - 4/1/14 | 4/1/14 | Completed | |

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| Task | | Responsible Individual | Implementation Schedule | Date Task Completed | Comments |
|----------|---|---|------------------------------------|------------------------|--|
| 4. | 4. Commence GPS technology Program Manager 6 implementation. | | 6/1/14 – 12/1/16 | 6/1/14 | Completed |
| 5. | . Research driver behavior Program Manager enhancement technology. | | 10/1/15 – 10/1/16 | | |
| Target 2 | Expand replacement of City fleet v | vehicles with hybrid and alternation | ve fuel low CO2 emitting vehicles. | | |
| 1. | Establish "Green Team" sub- group to research viable alternative fuel sources. | Assistant Director, Public Works Department – Sustainability Division | 7/1/14 – 12/1/14 | 11/2014 | Completed |
| Target 3 | Target 3: Analyze Fleet | | | | |
| 1. | Perform feasibility study to incorporate a fleet sharing program using existing vehicles to reduce mileage cost. Program Manager Program Manager | | 10/1/14 - 10/1/15 | 10/2015 | Completed |
| 2. | | | 4/1/14 – 3/1/16 | 6/2014 | Completed |
| 3. | Incorporate fuel efficiency and fuel source in fleet replacement analysis. Program Manager Program Manager | | 2/1/14 – 10/1/14 | 10/1/14 | Completed |
| 4. | | | 10/1/15 – 10/1/18 | | The Program Manager resigned and we are in the process of replacing this person. Until the Program Manager is in place, this is on hold. |

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| 7.0 | Monitoring and Measurement Activities and Frequency: Fuel consumption data will be monitored each month, beginning with the 2010 baseline and trending to current as possible. |
|------|--|
| 8.0 | Reference to Related Procedures/Work Instructions/Tracking Spreadsheets: Idle reports, MPG reports, and fuel consumption reports. |
| 9.0 | Training Needs: Perform driver energy conservation awareness training program. |
| 10.0 | Environmental Policy Commitment: Strive to continually reduce fuel consumption with the objective of meeting or exceeding fuel reduction goals. Educate our employees. |
| 11.0 | Importance Relative to other Objective & Target Action Plans: |
| 12.0 | Comments regarding current progress toward completion: On Target |
| 13.0 | Management Review Dates: 11/5/14, 1/30/15, 5/7/15, 8/31/15, 2/26/16 |
| 14.0 | Has Senior Management approved the resources necessary to implement this Objective and Target Action Plan? YES |
| 15.0 | Date of Senior Management approval: 11/5/14, 1/30/15, 5/7/15, 8/31/15, 2/26/16 |

16.0 Revision Table

| Rev. No. | Date | Revised by | Description |
|----------|---------|-------------|--|
| 001 | 6/2/16 | M. Johnston | Updated one date based upon discussion with Program Manager. |
| 002 | 7/21/16 | M. Johnston | Updated status of Program Manager position |
| | | | |

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Revised: 7/25/2016 – L Greenin